



full_name
organisation_name
Address line 1
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Postcode

Ref: RespondentKey
Date: XXXX 2026

Dear first_name,

Your opportunity to tell the Financial Conduct Authority (FCA) what you think

We wanted to let you know that you will shortly be contacted by the independent research firm Verian asking you to take part in an online study, the **2025-2026 FCA and Practitioner Panel Survey**. This is an excellent opportunity for you to provide your views of the FCA's performance over the last 12 months. As a senior leader your personal and honest input would be greatly valued.

This is an important opportunity for you to share your views on how we work with the industry. We use your responses to shape how we deliver the priorities in our five-year strategy. Your feedback enables us to better understand what really matters to you. It is essential to shaping how we operate and helps us to improve as a regulator.

The Practitioner Panel and the FCA's Executive team and Board will receive the results of the survey. We would appreciate the survey being completed by the most senior person in your firm or group (Chief Executive or equivalent), and for that person to answer for your firm or, if your firm is part of a group, for your group.

The FCA Panels play a vital role in representing the interests and perspectives of regulated firms, ensuring that the voice of the industry is heard. Your feedback, through this survey, helps them to fulfil that role effectively too.

The 2025-2026 survey should only take interview_length minutes to complete. Taking part is voluntary and **all responses will remain completely anonymous.**

If you have any questions, you can contact Verian on 0800 015 0302 or at fcappsurvey@veriangroup.com. Alternatively, you can contact the FCA Supervision Hub on 0300 500 0597. You can find more information about previous surveys and the FCA's Practitioner Panels, including the Smaller Business Practitioner Panel, at www.fca-practitioner-panels.org.uk/. For more information about this year's survey visit www.fcapractitionerpanelsurvey.co.uk.

We will present the results in a report which will be published in autumn 2026.

Thank you for helping us.

Yours sincerely,

Sarah Pritchard
Deputy Chief Executive
Financial Conduct Authority

Matt Hammerstein
Chair
FCA Practitioner Panel